

## Financing Strategy

- Agree and collaborate on the optimal positioning of ESG elements
- Development of sustainable finance frameworks
- Advice on a selection of Green and Social projects for Use of Proceeds (UoP) financing, as well as Second Party Opinion (SPO)
- Optimise ESG messaging to credit rating agencies

## Investor Relations

- Advice and insight into investor ESG strategies and priorities
- Optimise ESG communications with investors
- Roadshow co-ordination and ESG-targeted investor presentations
- Develop and draft Q&A responses to investor questions (e.g. ratings / strategy)

## ESG Ratings Advisory

- Deep dive into ESG rating agency process and outcome
- Work closely with the agencies and management to help optimise the outcome
- Support process of solicited ESG rating(s)
- Assess economic impact of ESG ratings (investors, other stakeholders)

## ESG Reporting & Disclosure

- Aligning financing products and actions to ESG strategy
- ESG reporting and ESG KPI benchmarking to sector and “best in class”
- Optimise reporting and disclosure for successful ESG financing e.g. adopting Task Force on Climate-related Financial Disclosures (TCFD)

## Institutional Developments

- Analysis of potential impact of political and regulatory developments
- Planning and preparing for and acting on institutional developments
- Analysis of opportunities related to institutional ESG developments